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18 NOV 1963

Honorable Edward A. McDermott  
Director, Office of Emergency Planning  
Executive Office of the President,  
Washington, D. C.

Dear Mr. McDermott:

We have recently reviewed the Agency's National Defense Executive Reserve program as part of a general study of our mobilization planning. All of our Reservists are either current consultants or former employees and most of them are in periodic contact with their sponsoring offices on a routine basis. Accordingly, there has been very little need or justification for additional training. For this reason, and because security considerations dictate against our Reservists attending regional seminars, their participation in the National program has been extremely limited.

We do anticipate a considerable expansion of the Agency in event of a general emergency but our primary requirements for additional manpower will be personnel with military skills and status. Satisfactory arrangements have been made with the Armed Forces for these estimated requirements. We do, also, maintain an informal Civilian Standby Reserve of selected former employees and consultants who have indicated a willingness to return to work for the Agency in event of emergency if their circumstances at the time permit. We anticipate inviting those few of our Executive Reservists who are not now in consultant status to join this program.

In view of the foregoing, it is our feeling that our active participation in the Executive Reserve program may now be discontinued. I wish to take this opportunity to express to you and all members of your office who administer the Executive Reserve program our sincere appreciation for the excellent cooperation, support and understanding which we have always received in the management of our Reserve unit, and to offer our continuing assistance whenever you feel we can be helpful.

Faithfully yours,

[(Signed)] Marshall S. Carter

Marshall S. Carter  
Lieutenant General, USA  
Deputy Director

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